

Border Eagle



Vol. 47, No. 28 Laughlin Air Force Base, Texas ... Training the world's best pilots July 23, 1999

Newsline

A glance at news affecting Laughlin



Pilot graduation

The graduation ceremony for Specialized Undergraduate Pilot Training Class 99-12 is 10 a.m. today in the Operations Training Complex auditorium.

The guest speaker is Col. James Green, director of assignments, Air Force Personnel Center.

Shoppette traffic

The Army and Air Force Exchange Service has developed a plan to improve safety and traffic flow through the new shoppette and gas station.

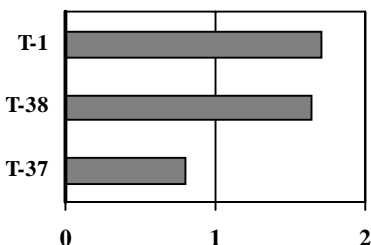
Effective July 30, the traffic flow pattern will be:

- One-way exit onto Liberty Drive;
- Two-way traffic from California Ave.;
- One-way traffic at gasoline island.

47 FTW mission status

(As of July 21)

Student Timeline



Days (+ ahead / - behind)

Sorties flown in FY 99:
53,555

Hours flown in FY 99:
77,756

Pilot wings earned in FY 99:
244

Pilot wings earned since 1963:
11,291

Hard work pays off

Efforts of four base squadrons complete massive communications upgrade

By 2nd Lt.

William B. Johnson

47th Communications Squadron

Four Laughlin squadrons completed a mission-critical, four-month airfield communications support facility project July 16.

The project involved replacing the roof and rebuilding the internal communications system for the VHF omnidirectional range tactical air navigation, or VORTAC, system.

Tech. Sgt. Kris Kite was the primary communications technician on the project. He is noncommissioned officer in charge of the 47th Communications Squadron meteorological and navigation aids work center. "VORTAC is the primary navigational aid for all aircraft departing, arriving, or passing near Laughlin," he said. "It provides azimuth, identification, distance and bearing information to tactical and commercial aircraft." Kite described VORTAC as the road map in the sky for Laughlin fliers to get to, operate within and return from military operating areas or areas beyond Laughlin's normal airspace. "It would be difficult, if not impossible, to fly without this system in our training environment," he explained.

On July 16, the Federal Aviation Administration completed its final flight check on the VORTAC – the last step in the project. Maj. Steve Donatucci, 47 CS commander, said, "This project was a total success, thanks to awesome teamwork. The project provided a unique opportunity for the 47th Contracting Squadron, the 47th Civil Engineer Squadron, the 47th Operations Support Squadron, and the 47th Communications Squadron to work closely as a team to improve the

VORTAC facility and internal communications system. It was extremely exciting to successfully repair and improve a key facility which impacts the heart of Laughlin's flying mission."

Raul Padilla, roofing engineer from the 47 CES, initiated the roof replacement project, prepared the drawings and specifications and managed the roof construction phase. Sylvia Garza, contracting officer from the 47 CONS, conducted market research that identified the best contractor to do this highly complex roof replacement.

Bill Rutledge is the communications maintenance superintendent for the 47 CS. He was in charge of the overall communications team support and helped prepare the contractor's statement of work. Rutledge

coordinated with Garza, Padilla, and experts from the 47th Operations Group every step of the way.

In addition to replacing the VORTAC roof, the 47 CS took advantage of the system downtime to rebuild the VORTAC internal communications system that is housed in the same building. A team led by Kite performed the difficult work. Their work normally would have required a depot maintenance team for a 45-day period. These communications experts were able to complete the project using in-house resources.

"We have depot teams that travel all over the world to do what our communications team did themselves," Rutledge said. "These guys worked 12 hours a day, seven

See 'VORTAC,' page 3



Photo by Bill Rutledge

Contractors from Jefferson City, Mo., and members from the 47th Communications and Civil Engineer Squadrons, work together to remove a large fiberglass cone used to house and protect the VORTAC system. The cone removal was required before starting the roof replacement.

t inside h e scoop

Partnership ...

Lt. Col. Rene Rendon, 47th Contracting Squadron commander, stresses a cooperative spirit between government and contractors.

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DEERS ...

Many benefits are facilitated by proper enrollment in the Defense Enrollment Eligibility Reporting System.

Page 3

First sergeants ...

Laughlin's first sergeants outline their many duties and responsibilities, which encompass more than discipline.

Page 9

Commander

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Partnering for success: government, contractors are members of same team with common goal

By Lt. Col. Rene Rendon

47th Contracting Squadron commander

As the Air Force continues down the right-sizing flight path, more and more base functions are now being outsourced to industry.

The Air Force contracting initiatives are apparent on this base, where contractors perform mission-critical functions such as civil engineering operations, supply/fuels, transportation, aircraft engine maintenance and airfield management. Contractors at Laughlin have become integral team members who are focused on accomplishing our mission to train the world's best pilots.

This increase in outsourcing is changing the mission environment of the Air Force. As the Air Force continues to depend more on contractors for accomplishing its mission-critical functions, the working relationship between the government and contractors must change to reflect this new environment. Increased communication, teamwork, trust

and mutual respect between the Air Force and its contractors are essential to mission accomplishment.

Before its reliance on these mission-critical contracts, the traditional Air Force-contractor relationship was tactical in nature, with a short-term relationship focus. In this environment, the Air Force and contractors often were adversaries, believing the only way to manage a contract was at the

other's expense. However, with contractors now performing long-term mission-critical functions, these

contractors now are viewed as strategic components of the Air Force's mission capability. Both parties must now be motivated to develop collaborative relationships with one another.

The most successful relationships are partnerships built on trust, mutual respect and sound operating principles, rather than rigid regulations, procedures and controls. The goal of partnering is to promote communication and teamwork between the government and contractors

that provides a relationship based on teamwork, cooperation and a shared vision for success. When all parties focus on accomplishing common goals and objectives, agree to avoid surprises and expeditiously resolve disputes at the lowest possible level, the results are amazing.

Partnering relationships are not legal entities. They represent change in attitude from adversarial and arm's length,

to one of teamwork, cooperation and good faith performance.

Remember that partnering is not a waiver of rights, a

one-way street or an exception to federal requirements. Partnering constitutes a commitment by all parties to improve contract performance through enhanced communications.

Partnering requires a commitment to work together to benefit all parties, sharing relevant information and the risks and rewards of the relationship.

Partnering also requires a clear understanding by all parties concerning expectations, open communications and infor-

mation exchange, mutual trust and a common direction for the future. Most partnering programs involve frequent meetings between customers, functional managers, contracting officers and contractor managers. Parties discuss and resolve any technical or contractual issues to identify, analyze and resolve performance issues before they hurt the organization's mission. As both parties become comfortable with this arrangement, contract performance will improve as problems and deficiencies become less common.

Other benefits of partnering include setting mutual goals and objectives, helping to eliminate surprises, building trust and encouraging open communication. It also seeks to avoid disputes through informal conflict management procedures and reduce litigation through Alternative Dispute Resolution.

Effective partnering reduces the time and cost of contract performance, reduces administration and oversight, improves morale, promotes professionalism in the workforce and creates a harmonious business relationship. Everyone as-

See 'Partners,' page 11

Actionline

Call 298-5351

If your question relates to the general interest of the people of Laughlin, the question and answer may also be printed in the *Border Eagle*. Before you call the Actionline, please try to work the problem out through the normal chain of command or directly with the base agency involved.

Thanks for your cooperation and I look forward to reading some quality ideas and suggestions.

Dan R. Goodrich
Col. Dan R. Goodrich

47th Flying Training Wing commander



AAFES	298-3176
Accounting and Finance	298-5204
Civil Engineer	298-5252
Civilian Personnel	298-5299
Commissary	298-5815
Dormitory manager	298-5213
Hospital	298-6311
Housing	298-5904
Inspector General	298-5638
Legal	298-5172
Military Personnel	298-5073
Public Affairs	298-5988
Security Forces	298-5900
Services	298-5810
Social Actions	298-5400
FWA hotline	298-4170

Q: I am calling regarding the west gate opening hours. I arrived at 6:30 a.m. and there was one vehicle there; however, the gate finally opened at 6:45 a.m. We started forming a line to wait to get in the gate. This has happened before and I drove all the way around back on Highway 90 west to avoid waiting. I arrived at work late because of it. I was wondering if something could be done to prevent this in the future. This is a big inconvenience. Thank you.

A: We are sorry; this was our mistake. On the day in question, we had a security forces augmentee working the west gate and he forgot to take the keys with him. We strive to ensure that the gate is opened on time so no one is inconvenienced or late to work. If you encounter further problems, please contact the 47th Security Forces Squadron operations section at 298-5245.

Q: I am a third grade teacher at North Heights Elementary in town. I just

wanted to express my thanks to Staff Sgt. Phil Collins from RAPCON for being an excellent tour guide for my third grade students. We took a field trip to the base a few weeks ago and he provided us with a tour of his work facilities at RAPCON, the tower, various other sections on the base, and the bowling alley. Most of the places visited were a first for my students. Staff Sgt. Collins was extremely knowledgeable of the facilities visited and ensured not only that high safety standards were maintained throughout

the entire day but that my students felt very welcome at Laughlin. I would like to thank you, SSgt Phil Collins for your time, patience, and dedication to the youth of Del Rio. Thank you!

A: Thank you for your call. We have some of the best people in the Air Force working with us here at Laughlin.

Staff Sgt. Collins truly exemplifies our motto:

"Together, we XL!"

Border Eagle

Col. Dan R. Goodrich
Commander
1st Lt. Angela O'Connell
Public Affairs officer
Senior Airman Mike Hammond
Editor
Airman Bradley Pettit
Staff writer

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Deadlines, Advertising

News for the Border Eagle should be submitted to the 47th Flying Training Wing Public Affairs Office, Bldg. 338, Laughlin AFB, TX, Ext. 5262. **Copy deadline is close of business each Thursday the week prior to publication.** Advertising should be submitted to the Del Rio News-Herald, 2205 Bedell, Del Rio, TX, 774-4611. Advertising should be submitted by 4 p.m. each Friday. Submissions can be E-mailed to: michael.hammond@laughlin.af.mil or reginald.woodruff@laughlin.af.mil Visit Laughlin's website at <http://www.lau.aetc.af.mil/>

***“Excellence –
not our goal, but
our standard.”***
– 47 FTW motto

Safety Stats

As of July 8
(Fiscal Year)

	'99	Total '98
On-duty mishaps	4	11
Off-duty mishaps	10	7
Traffic mishaps	1	4
Sports & Rec mishaps	6	3
Fatalities	0	2

DEERS information updates essential for smooth operation of Tricare, other programs

By Airman Bradley Pettit

Staff writer

When people enter military service, their name and personal information are entered in a database known as the Defense Enrollment Eligibility Reporting System.

DEERS contains the names and addresses of all active, retired and deceased military sponsors, as well as TRICARE-eligible family members.

Active and retired military are automatically entered into DEERS, but their family members are not. Sponsors are responsible for enrolling all their dependents in DEERS themselves, said Staff Sgt. Anthony D. Williams, noncommissioned officer in charge of Laughlin's Military Personnel Flight customer service office. "Family members are not able to make changes in DEERS," he said. "Not even for new ID cards. The military member must update their family member's data before they can obtain new ID cards," Williams continued.

Up-to-date DEERS files are the key to smooth operation within TRICARE. Prob-

lems usually occur when a sponsor gets married, divorced, has a child or adopts one. "When these changes occur, the military sponsor should have us make the appropriate changes in the DEERS system," Williams said.

"If files aren't updated, TRICARE claims may be denied," he warned. The claims might get paid, but the government will take the money back unless DEERS files have been properly updated at the time of the claim.

Care for newborns and adopted children is paid by TRICARE Prime for 120 days from the date of birth or adoption. However, after this time they will not be eligible for TRICARE coverage without being enrolled in DEERS.

"This gives sponsors four months to come in and update DEERS files for new

family members," explained Williams. "If sponsors don't make the necessary changes, they may experience complications and delayed claim payments when they try to file a TRICARE claim."

TRICARE contractors also use DEERS files to send out information on health benefits. If these files are incorrect, sponsors might miss important information concerning their health care coverage, Williams said.

"The most important part of DEERS is for individuals to keep information in the system current," Williams continued. "If all

sponsors are careful to do this, everything should work smoothly."

For more information on the DEERS program, call the Laughlin customer service desk at 298-5276.

“The most important part of DEERS is for individuals to keep information in the system current.”

-Staff Sgt. Anthony Williams
NCOIC, customer service

‘VORTAC,’ from page 1

days a week for 45 days straight. Clearly, the communications team worked well above the norm to complete the VORTAC project." Chief Master Sgt. Steven Enyeart, chief of the 47 CS mission systems flight, said, "The communications team put an extensive amount of time into an extremely complex procedure requiring intricate mathematically based adjustments. The accuracy required is far beyond most systems and normally must be accomplished by a seasoned depot maintenance team from California."

While working on the VORTAC, the communications team continued to maintain many key systems on base. Senior Airman Stephen Barnhardt, communications technician, said, "This team also maintains eight wind systems, a temperature-dew-point, a runway visibility, cloud height, two localizers, two glide slopes, and other systems. Though we were manned with just four members, we still did all our day-to-day maintenance work, completed the VORTAC project and kept up with paperwork and training."

To ensure seamless flying operations, Capt. Eugene McCabe and 2nd Lt. Jon Frampton, 47 OSS, acquired two critical mobile communications systems and kept them fully operational throughout the project. They worked with the 3rd Combat Communications Group from Tinker AFB, Okla., and received a tactical air navigation system. In addition, they went through the FAA to obtain a mobile VHF omni-directional range system. With these two systems operational during the VORTAC project, air traffic controllers and pilots used uninterrupted communications. As the project neared completion, both officers arranged for the FAA to perform three flight checks to certify the improved VORTAC for use.

Lt. Col. Curt Quimby, 47 OSS commander, summed up the project by saying, "Because this super team worked so smoothly together, the VORTAC project was a total success. The team avoided negative impacts to our flying operations during the project while



Photo by Guillermo Lopez

Kite inspects a GRT-22 radio in the communications maintenance section. The four-man METNAV shop maintained normal maintenance and training duties throughout the VORTAC upgrade.

they implemented a massive upgrade to a critical communications facility that will support our air traffic controllers, instructor pilots, student pilots and the overall Laughlin flying operation for the next 20 years."

**Deadline for submission of material for the
Border Eagle is Thursday, the week prior to publication.**

Class 99-12 Graduates



Capt. Johnny B. Demizio
Class Leader
Travis AFB, Calif – C-5



Capt. Brian Ignotowicz
Assistant Class Leader
Luke AFB, Ariz. – F-16



Capt. Steven D. Jacque
McChord AFB, Wash. – C-141



Capt. Amy K. Jardon
Dyess AFB, Calif. – C-130



Capt. Zane G. Marshall, Jr.
Travis AFB, Calif. – KC-10



1st Lt. Joe W. Anderson
Yokota AB, Japan – C-130



1st Lt. Felix Kah Kiang Chan
Singapore – F-5



1st Lt. Richard R. Coalson, Jr.
McConnell AFB, Kan. – KC-135



1st Lt. Carlos Landinez
Colombia – Aircraft undetermined



1st Lt. David Tah Wei Liow
Singapore – F-5



2nd Lt. Byron J. Calhoun
Tyndall AFB, Fla. – F-15C



2nd Lt. Ovidiu-Ciprian Constantineau
Romania – Aircraft undetermined



2nd Lt. Paul C. Fisher
McChord AFB, Wash. – C-17



2nd Lt. Christopher F. Hansen
Seymour Johnson AFB, N.C. – F-15E



2nd Lt. Philip J. Leone
Newburgh, N.Y. (ANG) – C-5



2nd Lt. Carl B. Lipscomb
Charleston, W.Va. (ANG) – C-130H



2nd Lt. Terence A. McGee
Yokota AB, Japan – C-9



2nd Lt. Randy Murff
Luke AFB, Ariz. – F-16



2nd Lt. Kirk N. O'Connor
Langley AFB, Va. – C-21



2nd Lt. Jason P. Renter
Charleston AFB, S.C. – C-17



2nd Lt. Oliver I. Rick
Davis-Monthan AFB, Ariz. – A-10



2nd Lt. Ralph R. Shoukry
Laughlin AFB, Texas – T-37



2nd Lt. Cynthia A. Teal
Travis AFB, Calif. (AFRES) – C-5



2nd Lt. Shawn O. Thompson
Barksdale AFB, La. – B-52



2nd Lt. Michael O. Walters
Barksdale AFB, La. – B-52



2nd Lt. James S. Walters
Des Moines, Iowa (ANG) – F-16



2nd Lt. Gregory S. Wintill
Tyndall AFB, Fla. – F-15C



2nd Lt. Ryan H. Yates
Beale AFB, Calif. (AFRES) – KC-135



2nd Lt. Matthew R. Yeatter
Luke AFB, Ariz. – F-16

The *XLer*

Hometown: Lubbock, Texas.

Family: Wife, Charla; daughter, Mandy, 2.

Time at Laughlin: 1 year 8 months.

Time in service: 10 years, 6 months.

Why did you join the Air Force family?

To serve my country.

Name one way to improve life at Laughlin: Retention.

Greatest accomplishment: My family.

Long-term goals: A few more promotions.

Hobbies: Fishing and being outdoors.

Favorite food: Pizza.

Favorite beverage: Bible.

Bad habit: Eating to much.

Motto: Treat others the way you want to treated.

If you could spend one hour with any person in history, who would it be and why?

The Lord Jesus Christ, because he can answer the most important questions and concerns in my life.



Staff Sgt. Rick Adamcik
85th Flying Training Squadron

Chapel Schedule

Catholic

-Daily Mass 12:05 p.m.

-Saturday Mass 5 p.m.

-Sunday Mass 9:30 a.m.

-Confession 4:15 - 4:45 p.m.
Saturday, or by appointment.

-Choir 6 p.m. Thursdays.

-Sunday school 11 a.m.,
religious education building.

fellowship hall.

-Sunday School, 9:30 a.m.,
religious education building.

-Awana, Wednesdays,
chapel from 6 - 7:30 p.m.

(For more information on
AWANA, call Mike or Karen
Silver at 298-3247.)

Jewish

– Max Stool

219 West Strickland St.

Del Rio, Texas

Phone: 775-4519

Protestant

-General worship 11 a.m.

-Bible study video luncheon
11 a.m. Thursday, chapel

For more information on chapel events and services, call 5111.



From the Blotter (47th Security Forces Squadron)



July 2, 3:45 a.m. Security Forces responded to the Laughlin Trailer Park for a medical assistance call. Upon arrival, SF members were told the ill person would be taken to Val Verde Medical Center.

July 5, 1:25 a.m. The Law Enforcement Desk received a call reporting loud music in the enlisted dorm. The offender was contacted and complied with the request to turn down the stereo.

July 6, 5:50 p.m. A civilian employee called the law enforcement desk to request assistance escorting an unwelcome family member off of the installation. The family member was escorted off the base.

July 7, 7:48 a.m. Security Forces responded to a call from the Unaccompanied

Officers Quarters reporting the theft of several personal items. An investigation is pending.

July 7, 8:15 a.m. An active-duty airman reported damage to his privately owned vehicle that was parked outside the base gym. Damage was estimated at \$700.

All Laughlin residents and employees are reminded that the speed limits in the housing area are 15 mph and 20 mph on outlying roads. The speed limit outside the Child Development Center is also 20 mph. Security Forces personnel will issue citations for anyone caught speeding in the housing areas and near the CDC and Youth Center.

For emergencies, call 911. For routine situations, call 298-5100.

47th Medical Group

The new Air Force Instruction 40-502, Weight and Body Fat Management Program, went into effect July 1. It's long and detailed and has several changes.

All active duty members are encouraged to read the AFI, especially those currently on the program or close to either their maximum allowable weight or body fat percentage. All commanders and first sergeants have been briefed on the new procedures. Any questions concerning the program should be directed to squadron WBFMP monitors.



Question of the week

What have you done to achieve your 1999 goals?



"I've never hit snooze on my alarm clock."

2nd Lt. Justin Tull
86th Flying Training Squadron



"Keep the home fires burning so my husband can focus on his studies during this tough year of pilot training."

Andrea Blum
87th Flying Training Squadron



"Joining the Air Force, beginning my career."

Airman 1st Class Jerome Selman
47th Operation Support Squadron



"Be the best father I can be and the best professional pilot I can be!"

Lt. Col. Billy Stephenson
87th Flying Training Squadron

Next EQUAL list set for release Aug. 9

RANDOLPH AIR FORCE BASE, Texas – The newest Enlisted Quarterly Assignment Listing of available enlisted assignments overseas arrives at military personnel flights and on the Air Force Personnel Center’s World Wide Web home page Aug. 9.

This list includes assignments for overseas jobs opening during

the April through June 2000 time frame. Personnel officials recommend assignment preferences be updated by Aug. 23 to ensure the information is in the computer system before actual assignments are released on or about Sept. 20.

EQUAL advertises upcoming assignment requirements, by Air Force Specialty Code and rank,

and gives people a chance to update their assignment preferences to match vacancies that need filling in a particular cycle. Members should review, prioritize and list specifically those assignment options available to them on EQUAL.

Separate listings for assignments available at overseas locations as well as assignments available for those returning from overseas areas are published quarterly. Special duty assignments appear on EQUAL-Plus and are updated weekly.

Military personnel flights and unit orderly rooms will have copies of the listings and can help people update their preferences. People who are on temporary duty during the advertising period should contact the nearest personnel office for assistance.

People can access the list on the AFPC home page at **www.afpc.randolph.af.mil**; then click on the “military assignments” link.

(AFPC)

More than keepers of discipline, these men and women fill a variety of roles for the enlisted force. They are ... First sergeants

Some people may wonder what first sergeants do other than simply laying down the law.

The job of a first sergeant actually encompasses a broad spectrum of other duties. A first sergeant manages and leads all the enlisted troops to achieve unit mission and personal and professional goals, noted Master Sgt. J.D. Donnett, 47th Medical Group first sergeant.

First sergeants are available 24 hours a day, which can create long and irregular hours. Duties can mean getting up in the early hours of the morning to get someone out of jail or to settle a domestic issue.

The first sergeant is also responsible for providing sound advice to the commander on a wide range of topics – to include health, esprit de corps, discipline, mentoring, well-being, recognition and professional development for all enlisted members, said Master

Sgt. Shirley Norman, 47th Support Group first sergeant.

Laughlin first sergeants actively take care of people here.

They have donated approximately \$5,000 a year for several years to needy Laughlin

families through programs such as Operation Jingle and Friends and Family, Norman said.

“We are involved in monthly promotion ceremonies, enlisted induction

ceremonies, top three and other recognition programs, as well as all the professional enlisted organizations on base,” said Norman. “We work hard to make a difference here at Laughlin.”

The first sergeant must also remain vigilant to resolve issues that might adversely impact troop readiness. “I work for the people,” said Master Sgt. Dan Cook, 47th Operations Group first sergeant. “It’s my responsibility to make sure our people get what they need. A first ser-

geant is the person who goes to the commander for the needs and desires of the squadron’s enlisted,” he said.

Cook said he sees his role as much more than a purely disciplinary one. “As a first sergeant, I am the brother, the mother, the friend, the confidant. We as first sergeants are everything to everybody in the enlisted ranks,” he continued.

As more members of the Air Force deploy every day, the first sergeant must ensure the commander has mission-ready troops to deploy at a moment’s notice. “In many units, first sergeants not only make sure troops are ready to deploy, they also deploy with them to ensure they stay ready,” said Norman. “In addition to unit responsibilities and obligations, first sergeants also must work closely with their command chief master sergeant to prepare the enlisted force for wing and base missions,” she explained.

“One of a first sergeant’s

most important roles is to ensure that subordinates are prepared to take their place,” said Donnett. “When a person leaves, the organization should always have someone waiting in line, trained and ready to step in.”

“We are responsible to

make sure the commander has the right people to complete the mission,” Cook added. “Because no matter what job you have, we are all warriors. We all have the same mission to complete – to fly, fight and win! Hooah!”

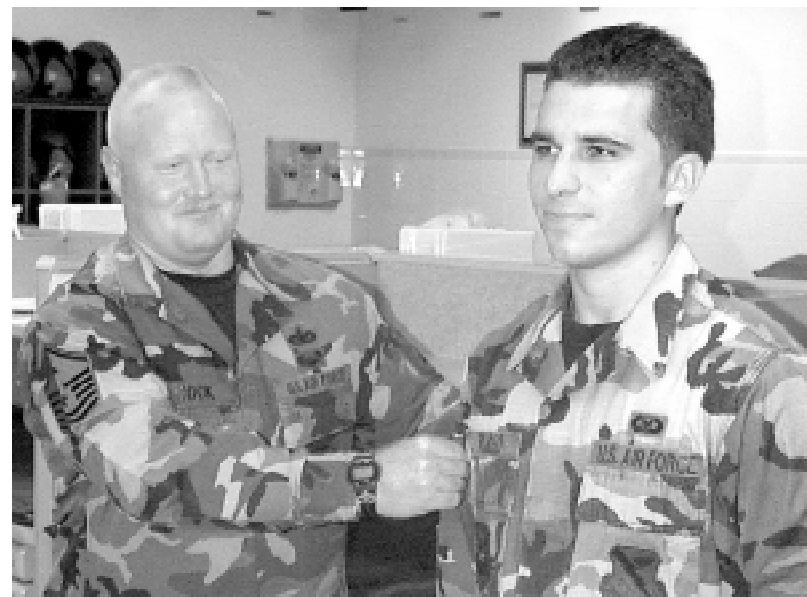


Photo by Airman Bradley Pettit

Master Sgt. Dan Cook, 47th Operations Group first sergeant, tacks the new stripes on newly promoted Senior Airman Marc Trujillo, 47th Operations Support Squadron. Laughlin's first sergeants are actively involved in recognizing enlisted promotions in their organizations.

Base residents encouraged to recycle used items

Did You Know?

- Americans throw away enough aluminum every three months to rebuild our entire commercial air fleet;
- Americans discard enough glass containers every two weeks to fill the 1,350-foot twin towers of New York’s World Trade Center;
- Every day, Americans buy 62 million newspapers and throw out 44 million. That’s equivalent to dumping 500,000 trees into a landfill every week;



Five reasons why Americans should recycle:

- It saves natural resources: By making products from recycled (instead of raw) materials, we conserve land and reduce the need to drill for oil and dig for minerals;
- Saves energy: It requires less energy to make recycled products than to create new products from raw materials. Recycling aluminum, for example, takes 95 percent less energy than making new aluminum from bauxite ore;
- Saves clean air and water: In most cases, making products from recycled materials creates less air pollution and water pollution than making products from virgin materials;
- Saves landfill space: When the materials you recycle go into new products, they don’t go into landfills or incinerators – conserving that landfill space.
- Saves money and creates jobs: The recycling process creates far more jobs than landfills or incinerators, and recycling can frequently be the least expensive waste management method for cities and towns.

See ‘Recycle,’ page 14

Where are they now?

Name: Lt. Col. Robert D. Harvey.
Class/Date of graduation from Laughlin:
Class 83-05/May, 1983.
Aircraft you now fly and base you are stationed at: F-16 at Shaw Air Force Base, S.C.
Mission of your current aircraft: Suppression of enemy air defense.
What do you like most about your current aircraft? It's fast, high G, does all missions.
What one thing do you dislike about your current aircraft? Not a thing!
What was the most important thing you learned from your time at Laughlin, besides learning how to fly? Good question ... people skills are important.
What is your most memorable experience from Laughlin? Fun with my instructor pilots in T-37s – chasing clouds with Capt.



Courtesy photo of F-16

Joe Macklin.
What piece of advice would you give SUPT students at Laughlin? Do the best you can. Try not to be discouraged. Life has a way of working out.

Fraud, Waste and Abuse

Preventing Fraud, Waste and Abuse is everyone's job! If you know or suspect FWA, call the FWA hotline at 4170.

‘Partners,’ from page 2

sociated with a contracted function on this base is encouraged to find ways to help improve partnering efforts in their programs. Be a learner for your organization who is willing to find new technologies and methods to improve work processes.

Create an environment of trust and respect as a basis for

open communication. Finally, communicate value-added customer expectations to all partners in terms that can be measured and acted upon.

Partnering is like a three-legged race where two people (partners) are tied together and must work together in order to win. If they do not communicate with one another and plan

their strategy together, as well as hold each other up, they both will fall down and lose the race.

It is the same with the government and contractor relationships that we have here. Contracts are what bind us (tie us) together.

If we work together in a spirit of cooperation, support each other, respect each other’s

requirements while focusing on accomplishing the common goal, the work will be accomplished efficiently and everyone wins the race.

At Laughlin, the government and contractors are members of the same team with one goal: to do everything to create an environment that helps our student pilots get their wings.

‘Recycle,’ from page 9

What Laughlin recycles:
Curbside recycling:

Cans: Aluminum and tin.
Paper: Any kind but carbon paper.

Glass: Clear, brown and green containers only, please.

Plastic: All #1 and #2 plastic products.

Magazines/junk mail: All types.

Cardboard/packaging materials: Please, no styrofoam or packaging peanuts.

Drop-off recycling:
Used oil/antifreeze: Please take this to the auto hobby shop. Call 298-5844 for hours of operation.

Scrap metal: All types (for example: old blinds, wires/cables, broken staplers, rusted cans, etc.) can be dropped off at the recycling center during hours of operation.

Scrap wood: Please, no small chunks or wood with termites. Drop off at the recycling center during hours of operation.



Don’t forget to use the thrift shop in building 336! Any old usable household products, toys, or clothes can be turned into money for you!

If you have any innovative ideas or tips on how to recycle or reuse commonly purchased products, please share them with Laughlin by calling Jamie Klein, 47th Civil Engineer Squadron, environmental flight at 298-5156.

Base athletes make competition a success

Twelve people competed in the Ironman/woman competition at the Friendship Pool here Saturday.

“We really had a good turnout, expecially with the number of women participating this year,” said Senior Airman Eziquiel Ortiz, fitness specialist at the XL Fitness Center and coordinator of the event. “Usually, we have only one or two females that compete, but this year we had five.

The results of the event are listed below.

Male Category	Female category
<i>1st place</i>	<i>1st place</i>
Dave Bernacki 44 minutes, 25 seconds	Beth Baughan 58 minutes, 79 seconds
<i>2nd place</i>	<i>2nd place</i>
Charlie Midleton 51 minutes, 64 seconds	Megan Dalton 61 minutes, 71 seconds
<i>3rd place</i>	<i>3rd place</i>
Jeff Mohr 55 minutes, 63 seconds	Dait T. Flake 63 minutes, 20 seconds

Intramural softball standings		
(as of Tuesday)		
	<u>W</u>	<u>L</u>
OSS	6	0
86th	3	0
MDG	2	1
84TH/85TH	2	1
CES	2	2
LCSAM	2	2
87TH	1	2
LSI	1	3
CS/CONS/SVS	0	3
MSS	0	4

Recycling book

Members of the 47th Civil Engineer Squadron, environmental flight are compiling information for a recycling booklet. Everyone on base is encouraged to submit their creative ideas for recycling or reusing old items for publication.

For more information or to make submissions, contact Jamie Klein at 5156.

Closure

The 47th Mission Support Squadron will be closed from 7:30 - 11 a.m. July 28 for a change of command ceremony.

For emergency needs, call 298-5444, pager number 509.

Golf tournament

The 47 OSS Booster Club is sponsoring a golf tournament Aug. 14, starting at 8:30 a.m. at the Leaning Pines Golf Course.

It will be a four-person best-ball scramble tournament. First, second and third place prizes will be awarded for the top teams. Individual prizes will be given for the longest drive and longest putt. Prizes total more than \$1,300 and include trips, gift certificates and more. A new car, make and model undetermined, will be given to the first person to make a hole-in-one.

Funds raised will benefit the booster club, local charity and Operation Jingle.

Pilots wanted

The 9th Reconnaissance Wing, Beale Air Force Base, Calif., has positions available for pilots who are looking for an exciting career as a U-2 pilot.

Pilots with five to 12 years of flying experience and at least 1500 hours total flight time (900 primary / instructor hours) and 15 months pilot-in-command experience are needed.

If you really enjoy a challenge every time you fly, flying the U-2 could be for you. Call DSN 368-8723 or commercial (530) 634-8723 or contact the website at: www.beale.af.mil and click on "U-2."

Senior NCO induction

The senior noncommissioned officer induction ceremony will be July 31 at Club XL. Social hour starts at 6 p.m. dinner will be served at 7 p.m. Meal prices are \$14.50 for club members and \$17.50 for others.

Dress requirements are mess dress for officers, mess dress or semi-formal for enlisted and business attire for civilians. Call 298-6355 or 5041 for reservations and meal selection.

Anniversary

The Air Force chaplaincy celebrates its 50th anniversary here at 11:30 a.m. Thursday at Club XL. The guest speaker will be Chaplain Lt. Col. Richard Hartwell, former wing chaplain at Laughlin.

It will be a pay-as-you go luncheon that is provided by the club. The chapel staff will need the number of attendees prior to the event so RSVP to the base chapel at 5111 by Monday.

The cost of this luncheon is \$4.00 with a choice of either teriachi chicken or roast beef dinner. Military - uniform of the day; civilians - casual.

For more information, call the chapel.

Bowl-a-thon

There will be an enlisted dining out bowl-a-thon Aug. 6, starting at 2 p.m. This event is sponsored by the junior enlisted advisory council and the Top Three.

Anyone interested can contact Staff Sgt. Gerald McIntosh at 5427.

Membership campaign

Laughlin's chapter of the Air Force Sergeants Association, Chapter 1069, is conducting a membership campaign. AFSA is a non-profit association for all enlisted grades that maintains a full-time presence on Capitol Hill. Chapter 1069 meets the first Tuesday of each month at 12:30 p.m. at enlisted dining facility.

For more information, contact Master Sgt. Dave Johnson or Senior Master Sgt. Dave Bratton at 4176.

Air Amistad '99

Organizations interested in setting up a booth for this year's air show, Air Amistad '99, should contact Master Sgt. Linda Clark at 5856, or Capt. Tony Holmes at 5857. The air show will be Oct. 17, starting at 9 a.m.

Booths are going fast, so interested organizations need to reserve space soon.

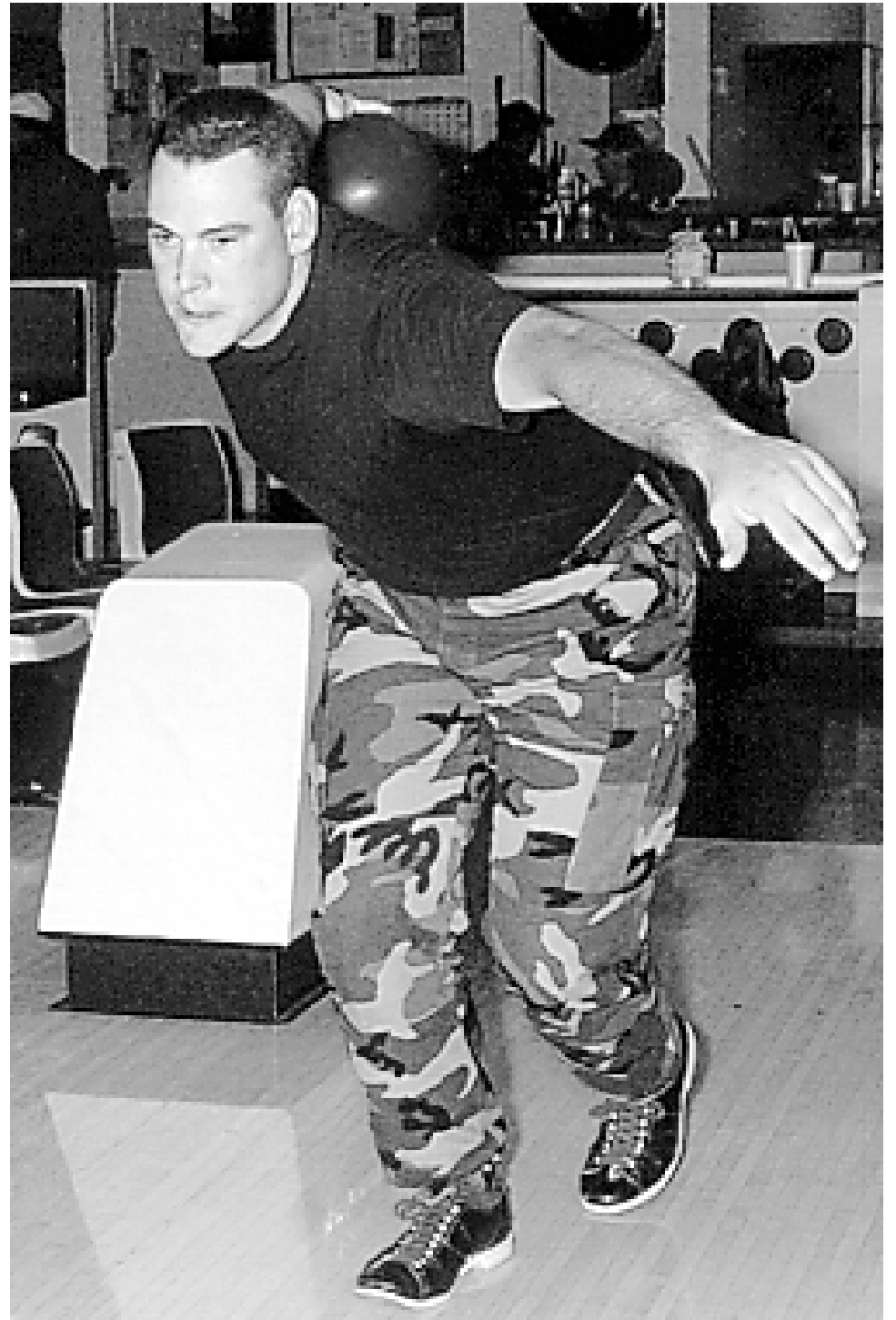
Cook book

The Officer Spouse's Club is creating a wing cook book. The club is accepting recipes from people on base. All submissions must be received by Sept. 10.

To make submissions or for more information, call Julie Nickerson at 298-0215 or Lori Frampton 298-2127.

Emergency services number

Laughlin military members and their families residing in the same household, needing emergency communication services call: 1-800-272-7337, to contact the Red Cross Armed Forces Emergency Service Center. Service is available 24 hours per day.



Courtesy photo

Bowling for bucks

Senior Airman Jon Orman, 47th Comptroller Flight, tries to "strike-up" some scholarship dollars for high school students during a bowl-a-thon June 18 at Cactus Lanes. The event was conducted by the Black Heritage Committee to raise funds for their annual scholarship presentations to base and local high school and college students. For more information about BHC fund raisers, call Eddie Adams at 4673.

Free tuition

Air Force members separating from active duty in aircraft maintenance career fields who join the Massachusetts Air National Guard, are eligible for 100 percent free college tuition at any Massachusetts state college or university. Members may also qualify for the additional college benefits (student loan repayment program or Air National Guard Kicker). Massachusetts ANG is looking to fill the following AFSC vacancies: 2W151, 2A656, 2A353J, 2A651A, 2A653, 2A654, 2A751, 2A753, 2A754, and other non-flightline related career fields.

If you are interested in a Palace Chase/Front assignment, call the recruiting office at DSN: 636-9567, toll free at: 1-800-AIR-9151; E-mail:

Recruiting@mabaf.ang.af.mil. If you have any questions, call Master Sgt. Todd Rup at DSN 636-9568.